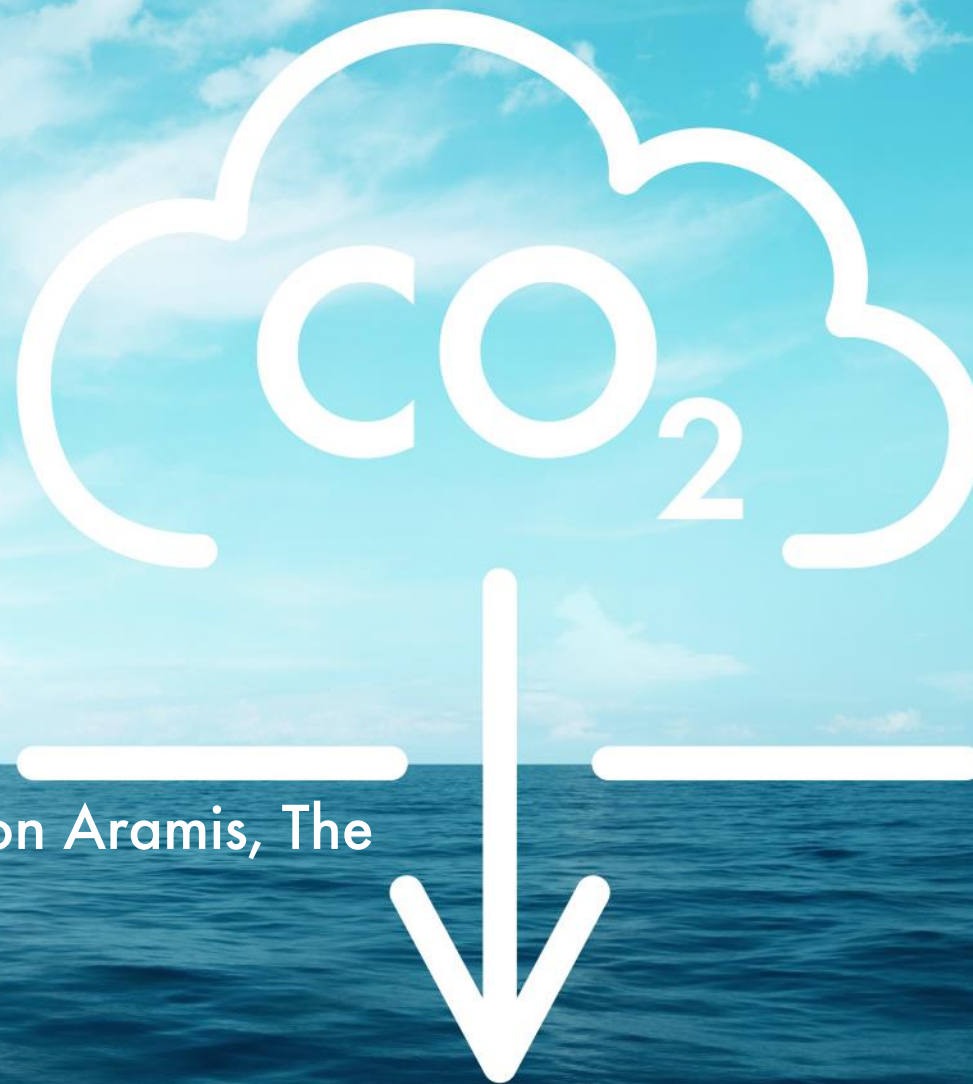




Shell Offshore Carbon Storage NL

Overview of Shell CCS projects with focus on Aramis, The Netherlands

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Definitions & cautionary note

Cautionary Note

The companies in which Shell plc directly and indirectly owns investments are separate legal entities. In this presentation “Shell”, “Shell Group” and “Group” are sometimes used for convenience where references are made to Shell plc and its subsidiaries in general. Likewise, the words “we”, “us” and “our” are also used to refer to Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities. “Subsidiaries”, “Shell subsidiaries” and “Shell companies” as used in this presentation refer to entities over which Shell plc either directly or indirectly has control. The term “joint venture”, “joint operations”, “joint arrangements”, and “associates” may also be used to refer to a commercial arrangement in which Shell has a direct or indirect ownership interest with one or more parties. The term “Shell interest” is used for convenience to indicate the direct and/or indirect ownership interest held by Shell in an entity or unincorporated joint arrangement, after exclusion of all third-party interest.

Forward-Looking Statements

This presentation contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management’s current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Shell to market risks and statements expressing management’s expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as “aim”; “ambition”; “anticipate”; “believe”; “commit”; “commitment”; “could”; “estimate”; “expect”; “goals”; “intend”; “may”; “milestones”; “objectives”; “outlook”; “plan”; “probably”; “project”; “risks”; “schedule”; “seek”; “should”; “target”; “will”; “would” and similar terms and phrases. There are a number of factors that could affect the future operations of Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell’s products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, judicial, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; (m) risks associated with the impact of pandemics, such as the COVID-19 (coronavirus) outbreak, regional conflicts, such as the Russia-Ukraine war, and a significant cybersecurity breach; and (n) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Shell plc’s Form 20-F for the year ended December 31, 2023 (available at www.shell.com/investors/news-and-filings/sec-filings.html and www.sec.gov). These risk factors also expressly qualify all forward-looking statements contained in this presentation and should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, 17 September 2024. Neither Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.

Shell’s Net Carbon Intensity

Also, in this presentation we may refer to Shell’s “Net Carbon Intensity” (NCI), which includes Shell’s carbon emissions from the production of our energy products, our suppliers’ carbon emissions in supplying energy for that production and our customers’ carbon emissions associated with their use of the energy products we sell. Shell’s NCI also includes the emissions associated with the production and use of energy products produced by others which Shell purchases for resale. Shell only controls its own emissions. The use of the terms Shell’s “Net Carbon Intensity” or NCI are for convenience only and not intended to suggest these emissions are those of Shell plc or its subsidiaries.

Shell’s net-zero emissions target

Shell’s operating plan, outlook and budgets are forecasted for a ten-year period and are updated every year. They reflect the current economic environment and what we can reasonably expect to see over the next ten years. Accordingly, they reflect our Scope 1, Scope 2 and NCI targets over the next ten years. However, Shell’s operating plans cannot reflect our 2050 net-zero emissions target, as this target is currently outside our planning period. In the future, as society moves towards net-zero emissions, we expect Shell’s operating plans to reflect this movement. However, if society is not net zero in 2050, as of today, there would be significant risk that Shell may not meet this target.

Forward-Looking non-GAAP measures

This presentation may contain certain forward-looking non-GAAP measures such as **cash capital expenditure** and **divestments**. We are unable to provide a reconciliation of these forward-looking non-GAAP measures to the most comparable GAAP financial measures because certain information needed to reconcile those non-GAAP measures to the most comparable GAAP financial measures is dependent on future events some of which are outside the control of Shell, such as oil and gas prices, interest rates and exchange rates. Moreover, estimating such GAAP measures with the required precision necessary to provide a meaningful reconciliation is extremely difficult and could not be accomplished without unreasonable effort. Non-GAAP measures in respect of future periods which cannot be reconciled to the most comparable GAAP financial measure are calculated in a manner which is consistent with the accounting policies applied in Shell plc’s consolidated financial statements.

The contents of websites referred to in this presentation do not form part of this presentation.

We may have used certain terms, such as resources, in this presentation that the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. Investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website www.sec.gov.

CCS IN SHELL PROJECTS

SHELL'S 2024 CCS PROJECT PORTFOLIO

1. Quest (Canada)

CCS facility operated by Shell that captures, transports and stores more than a million tonnes of CO₂ every year from the Scotford Upgrader.

2. Polaris /Atlas (Canada)

CCS project to capture CO₂ from Shell's Scotford refinery and chemicals plant for storage with growth from other emitters.

3. Louisiana Hub * (USA)

Development of a CCS project in Louisiana focused on Shell's CO₂ footprint at the Norco, Convent, and Geismar facilities. It will also act as a CCS hub for other emitters in the region.

4. Acorn * (Scotland)

Shell UK, Storegga and Harbour Energy are equal partners in the Acorn project, to provide critical CCS and hydrogen infrastructure for the UK.

5. Pernis to Porthos (NL)

Porthos JV between EBN, Gasunie and the Port of Rotterdam will transport CO₂ from industrial plants, including Shell's Pernis refinery, to store in empty gas fields beneath the North Sea.

6. Aramis * (NL)

Shell Netherlands, TotalEnergies, Energie Beheer Nederland and Gasunie partnership to develop CO₂ transport and offshore storage infrastructure for large-scale CO₂-reduction by industry.

7. Shell Offshore Carbon Storage NL * (NL)

SOCS NL will offer CO₂ storage capacity in the Dutch sector of the North Sea and transport solutions using Aramis infrastructure.

9. Daya Bay * (China)

A partnership with CNOOC and ExxonMobil to explore offshore storage of CO₂ to be captured from petrochemical plants and others in the Guangdong region.

10. Asia-Pacific Hub *

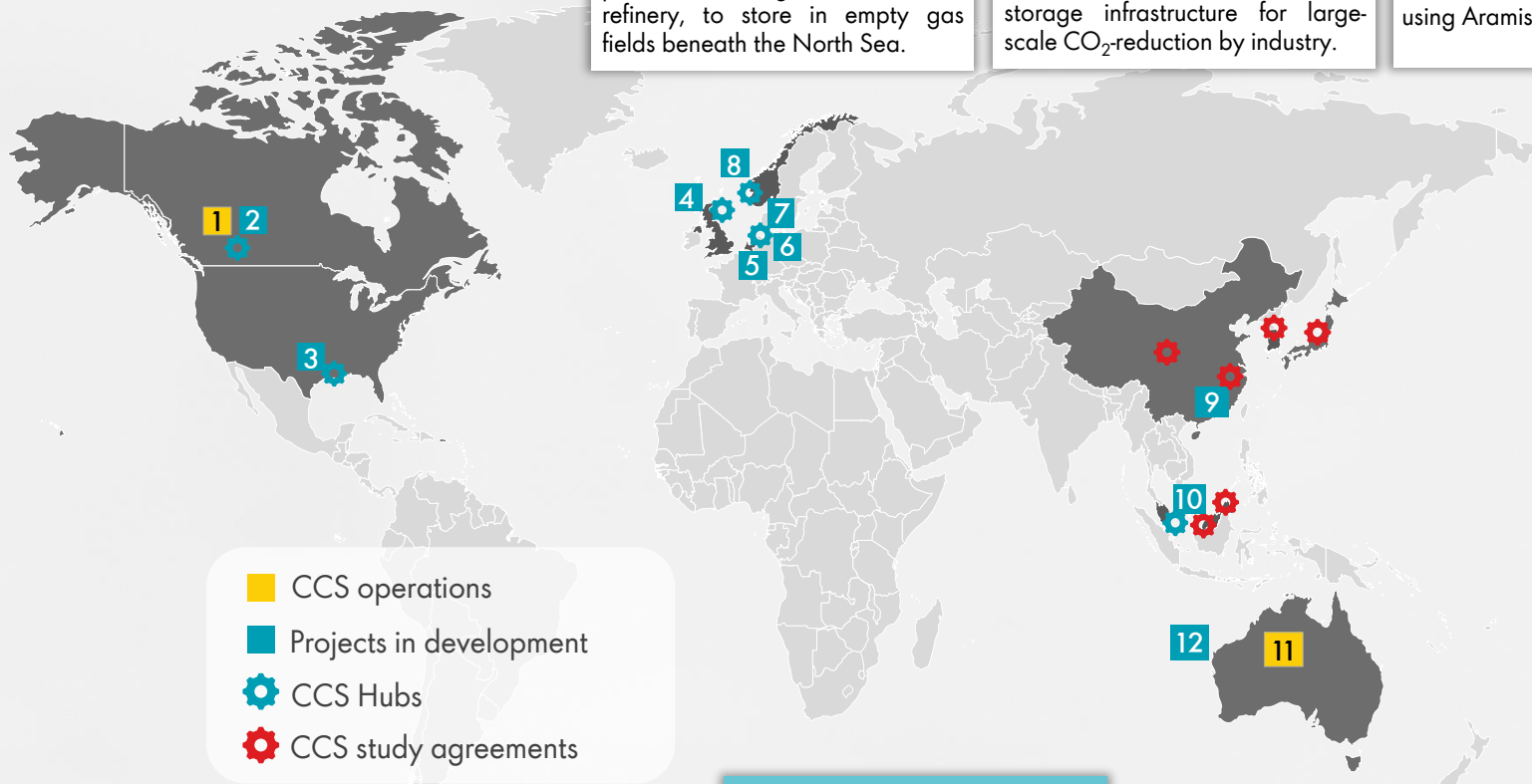
Shell is exploring the creation of a CCS hub in Asia-Pacific to help reduce CO₂ emissions, including emissions from Shell's LNG customers.

11. Gorgon (Australia)

Shell Australia holds a 25% stake in the Gorgon liquefied natural gas project that uses CCS to capture CO₂ produced.

12. Angel CCS * (Australia)

A joint venture with Woodside, Shell, BP, Chevron, and MIMI to develop a CCS hub offshore North-West Australia.



- CCS operations
- Projects in development
- ⚙️ CCS Hubs
- ⚙️ CCS study agreements

8. Northern Lights (Norway)

A joint venture between Shell, TotalEnergies and Equinor to transport CO₂ from industrial plants to store in a reservoir in the Norwegian North Sea.

Shell CO₂ transport & storage projects in Europe

UK Northern North Sea

- Shell is partner in Acorn in UK
- Developing the GoldenEye field and associated fairway, part of wider Scottish Cluster decarbonisation
- Shipping and pipeline connections to Scotland central belt

Southern UK

- Successful in the UK carbon storage licensing round, including large-scale storage opportunities
- South Wales Industrial Cluster to export CO₂ via shipping



Norway

- Shell is partner in Northern Lights
- Construction complete end Q3
- First CO₂ delivery early 2025
- Customers connected via CO₂ transport ships



EU

- Developing open-access Aramis infrastructure with partners (22 Mtpa)
- System to be connected via marine links and wider pipeline network to Belgium, France and Germany (incl. Delta Rhine Corridor)
- K14-FA storage for Launch of Aramis at FEED stage
- Shell and partners are developing growth stores (depleted gas fields) for connection to Aramis. At pre-FEED, possibly 3 - 7 Mtpa by 2030
- 2 Aquifer Exploration licenses granted (2030+)



UK License Round



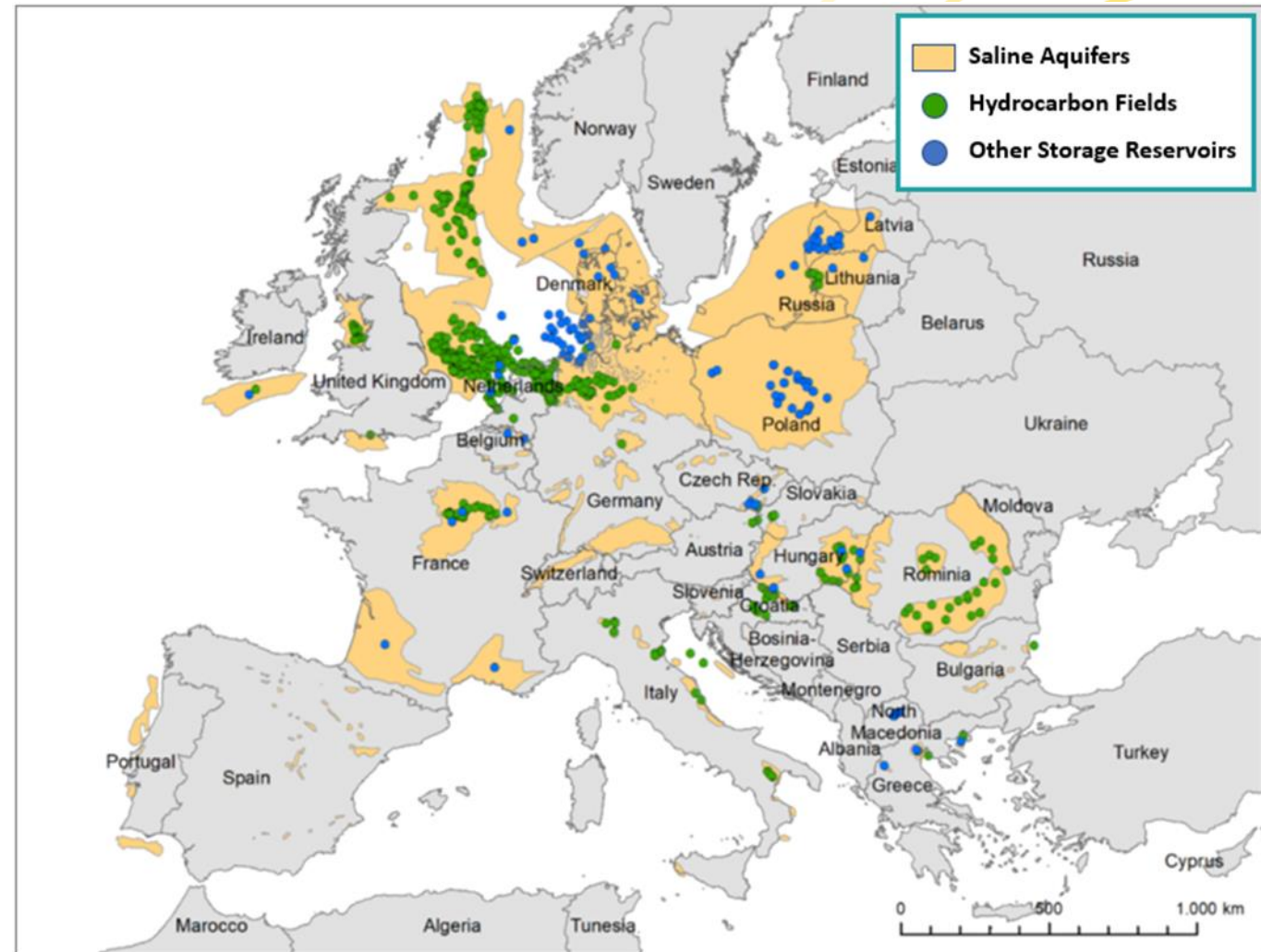
- CO₂ Storage Projects
- CO₂ Transport Hubs
- CO₂ Shipping
- CO₂ pipeline projects
- Industry Emission Clusters

Storage space in the EU based on IPCC / CATF studies

The IPCC & CATF studies states

- By 2050 ca 100 Gt storage capacity required to meet climate goals
- In the EU, 115 Gt storage capacity, 95 Gt in aquifers and 20 Gt in depleted fields.
- NorthSea has ca 12Gt storage capacity in depleted fields

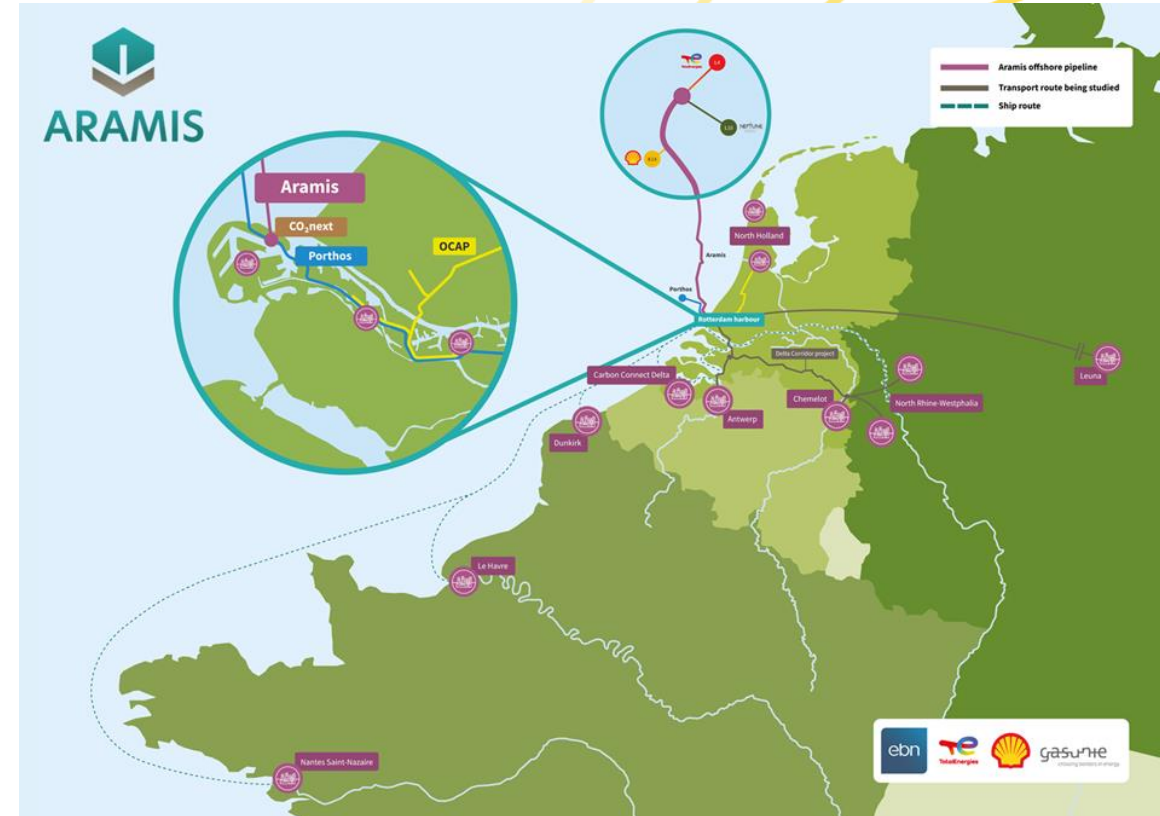
Only 10% of the depleted fields in the EU are within 50km of shore, so they can be developed by gaseous injection or heated CO₂



EU-CO2-storage-summary_GEUS-report-2021-34_Oct2021

Shell operated store* developed as part of Aramis Launch phase

- Aramis is an open access transport hub for NorthWest Europe
 - Aramis trunkline developed by TTE, Shell, Gasunie, EBN
- Aramis offshore pipeline capacity of 22 Mtpa
- Design life 30 years, storage capacity ~ 600 Mt
- Pipeline of 200km will transport dense phase CO₂ to the depleted fields (at 180 bar, seawater temperature)
- FEED started Nov23, expected to be on stream in 2028 / 2029
- Aramis will enable connections to several European clusters
- Strong cooperation needed across the CCS value chain
 - Shell/TTE/ENI launch stores (ca 8 Mtpa)
 - Emitters (could be as many as 15-20 for Launch)
 - Porthos (compression & onshore pipeline), CO₂next (terminal), OCAP (onshore pipeline), Delta Rhein Corridor (dense phase CO₂ pipeline), ships
 - Dutch government (permits, licenses, regulations, subsidies)



Please also refer to Shell presentations on CO₂ injection in depleted fields & CO₂ specifications for storage and transport hubs and the Aramis website [Aramis CCS | Homepage \(aramis-ccs.com\)](https://aramis-ccs.com)

*) Partnership with EBN, One-Dyas, Wintershall and RockRose

